





## **DLT in the Real World** 2025 Key Findings



### **DLT in the Real World 2025**





Since 2020, the annual ISSA "DLT in the Real World" industry survey has been providing unique, market-wide clarity on the DLT and digital asset realisation journey.

#### After five years of tracking DLT and digital asset development, how, where and why is digital asset liquidity forming in 2025?

These Key Findings summarise the statistical insights gained from our market survey in Q2 2025, sourcing detailed views from 427 respondents globally (with a similar distribution to 2023's respondents).

This is a discussion document and we look forward to discussing the results of this research with you – to help you make the case for digital transformation in your organisation.

## **DLT in the Real World: the journey**

	DLT in the Real World	DLT in the Real World	DLT in the Real World Wrevershappe	DLT in the Real World Real World Real World Real World Real World Real World Real World Real World Real World Real World	Per DLT in the Real SSA accenture World 2024 the VolueExchange the VolueExchange the VolueExchange ↓ SSA accenture per per per per per per per per per per	DLT in the Real World 2025 edition accenture Broadridge TAURUS
	2020	2021	2022	2023	2024	2025
Industry participants live with DLT today	4%	8%	32%	39%	37%	36%
Average importance of DLT to the industry	6	6.5	6.7	6.6	7.2	6.6
Key asset classes in use	Crypto currencies FX	Bonds	Crypto currencies Bonds	Bonds Private markets	Bonds Funds	Bonds Stablecoins
Key drivers of using DLT	Internal efficiencies	New product revenues	New product revenues (32%) Cost savings (18%)	Cost savings (28%) New product revenues (23%)	Cost savings (33%) New product revenues (18%)	New product revenues (42%) Learning & Development (19%)
Average number of participants per initiative	N/a	N/a	3.9	2.1	4.2	4.4

# **DLT in the Real World: 2025**



#### **Key findings**

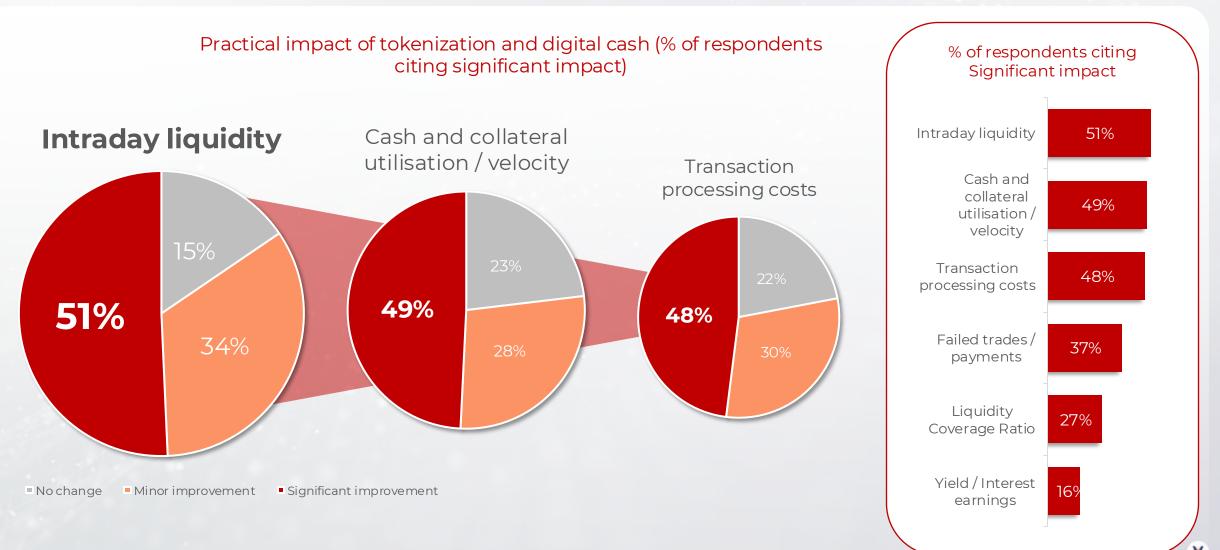
DLT and Digital Assets in 2025	Where is the action today?	The business case	The Project	
<b>From overnight to intraday:</b> 85% of respondents see intraday liquidity as the key outcome of DLT and digital assets	Where is the action today? Issuance and custody are the focus for up to 45% of banks	<b>How much?</b> Digital assets cost \$2.2m per firm, but North America is outspending Europe and Asia by over 200%	<b>Network?</b> Permissioned chains are mainstream now for 43% of firms	
<b>Project activity:</b> A stable body of live clients – and project activity is growing again		<b>Why?</b> DLT and digital assets have to pay for themselves in revenues		
- and project activity is growing again			but network choices still depend on the intended benefit	
<b>North America</b> is now the most active region for DLT and digital assets – while European adoption declines	Where is the action tomorrow? Financing looks set to lead the industry agenda	<b>Who?</b> DLT and digital asset initiatives are increasingly led by sales and the buy-side		
The how side is now fully on so singly with a		Performance? Up to two-thirds of firms		
<b>The buy side</b> is now fully engaging: with a stronger strategic outlook than investment banks	The new Big Three: Bonds, money market	find DLT / digital assets to be better than traditional ones	<b>Cash leg?</b> Each segment is looking for something different. Europe leads the world in	
<b>Digital assets</b> are driving adoption,	funds and stablecoins	Why not? Building that liquidity has risen	Jurisdiction? 25% of all projects are based in EU and Luxembourg	
growing by up to 2-4 times for some		to be the #1 challenge		
<b>Commercial, digital cash adoption</b> is growing by 17% a year	<b>Are industry initiatives really helping?</b> Only the ECB DLT trials are seen to be making an impact	<b>When?</b> DLT and digital assets have to deliver within two years		

01

## DLT and digital assets in 2025

## From overnight to intraday: 85% of respondents see intraday liquidity as the key business outcome of DLT and digital assets





# **DLT and digital asset activity in 2025:** A stable body of live clients – and project activity is growing again

#### % of respondents working on DLT and digital asset projects (by stage and year) 8% 32% 4% 36% 39% 37% 9% 13% 39% 14% 12% 10% 23% 9% 2021 2022 2023 2024 2020 2025

Preparing Proof of concepts
Building / Development
Live DLT in the Real World

X the ValueExchange

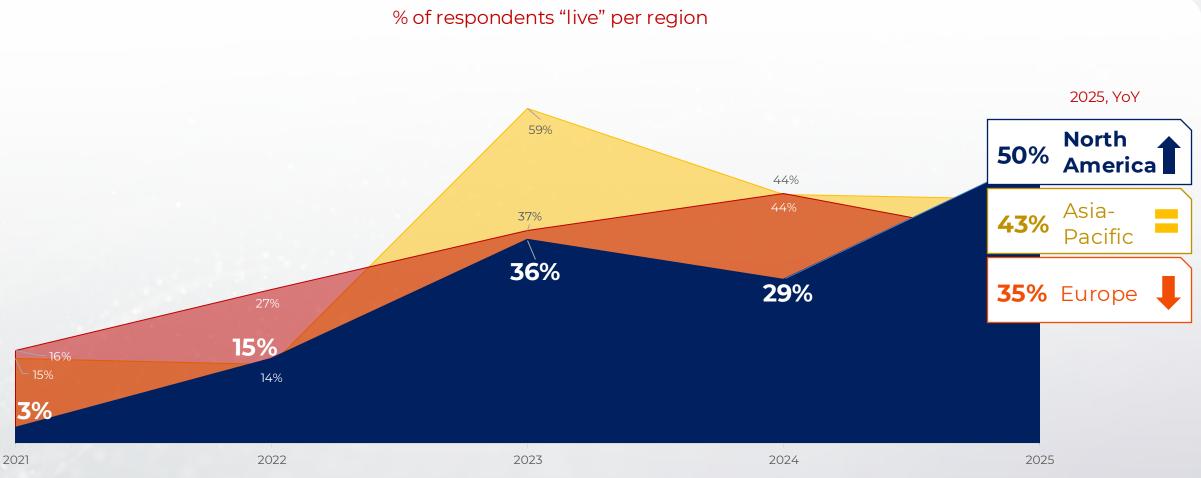
25 edition

**ISS**A

accenture Broadridge

TAURUS

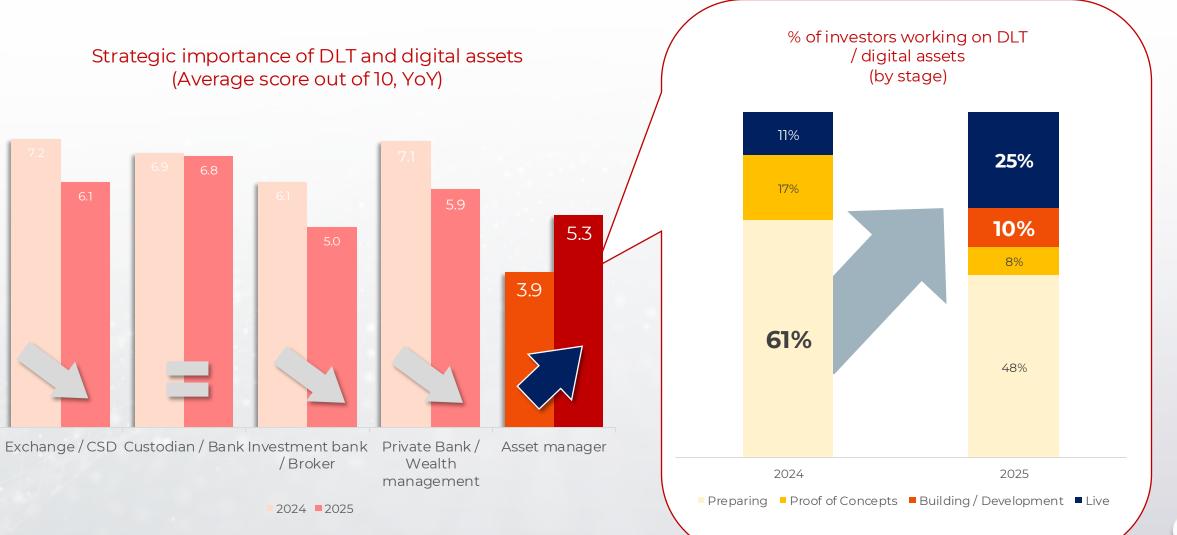
### North America is now the most active region for DLT and digital assets – while European adoption declines



Apac Europe Americas



# The buy side is now fully engaging: with a stronger strategic outlook than investment banks

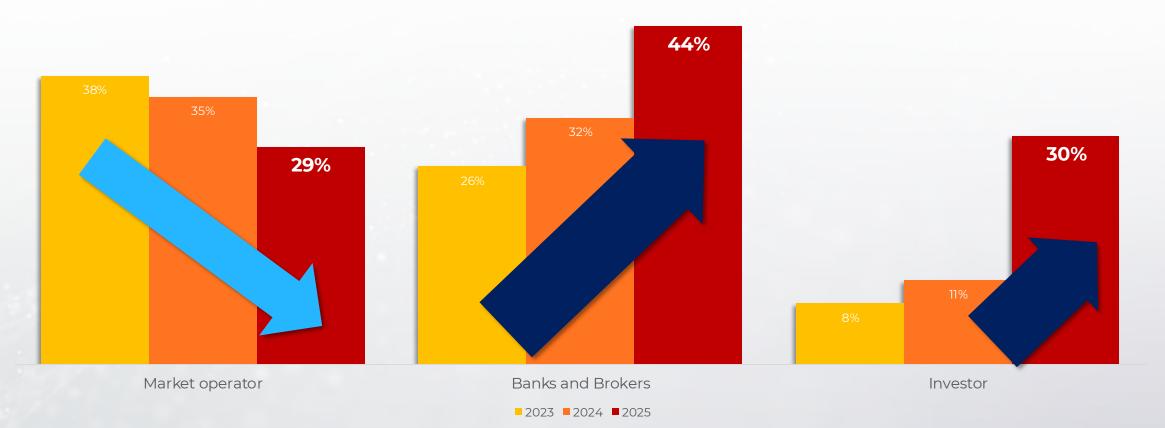




# Digital assets are driving adoption, growing by up to 2-4 times for some

DLT in the Real World 2025 edition

% of each segment "live" with **Digital Assets** (excl DLT) per year

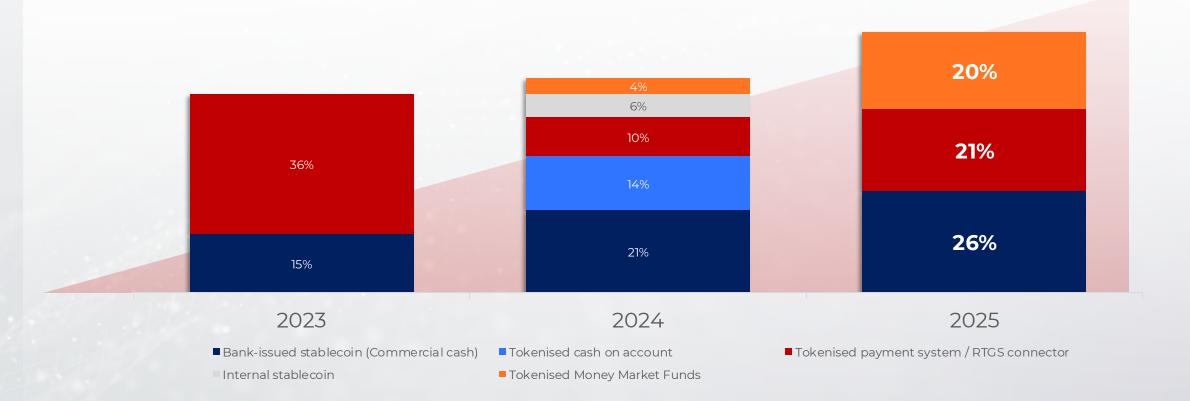


# Commercial, digital cash adoption is growing by 17% a year

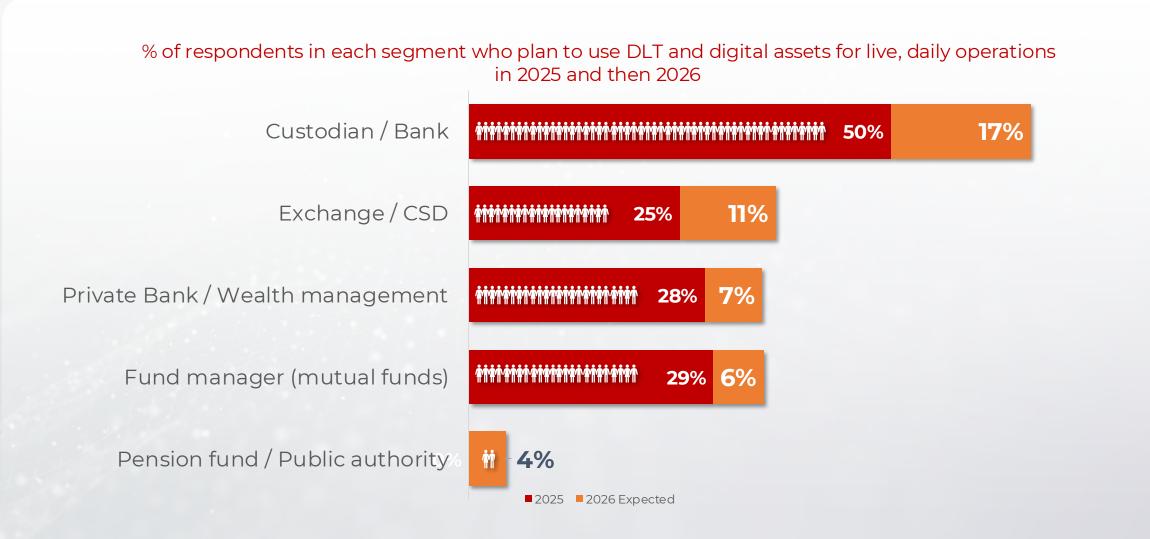


accenture

### Non-CBDC Digital Cash Types in 2023, 2024, 2025/2026 (% of Respondents using each form in projects)



# Growth in DLT and digital asset adoption is expected across the trade lifecycle in 2026





# 

## Where is the action today?

# Where is the action today? Issuance and custody are the focus for up to 45% of banks



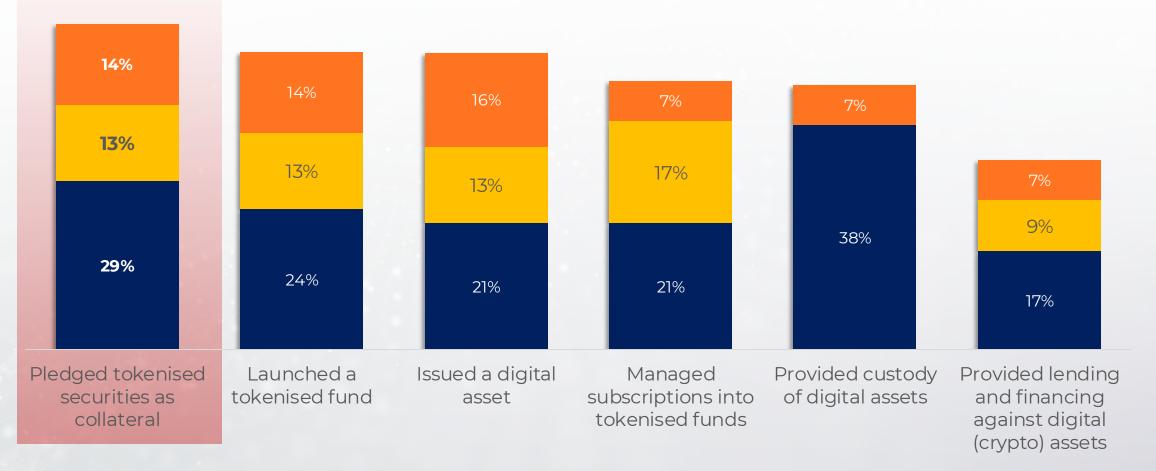
Actions taken by respondents in the last 12 Months (% of respondents by segment)



# Where is the action tomorrow? Financing looks set to lead the industry agenda

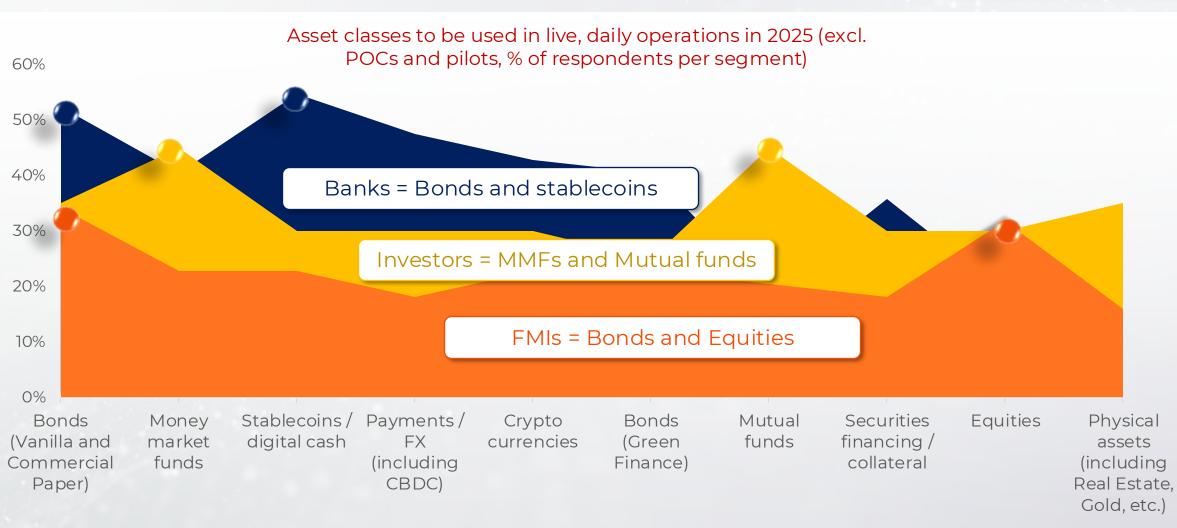


Actions to be taken by respondents in the next 12 Months (% of respondents by segment)



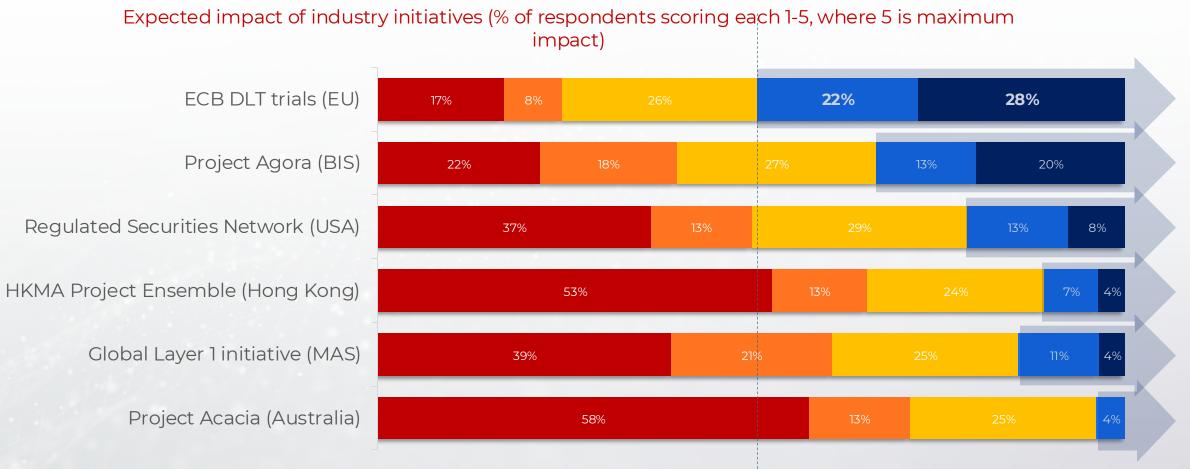
# The new Big Three: Bonds, money market funds and stablecoins





### Are industry initiatives really helping?

Only the ECB DLT trials are seen to be making an impact



Minimum impact 📕 🛯 🗖 🗖 🗖 4 📕 5 Maximum impact

DLT in the Real World

ne ValueExchan

25 edition

**ISS**A

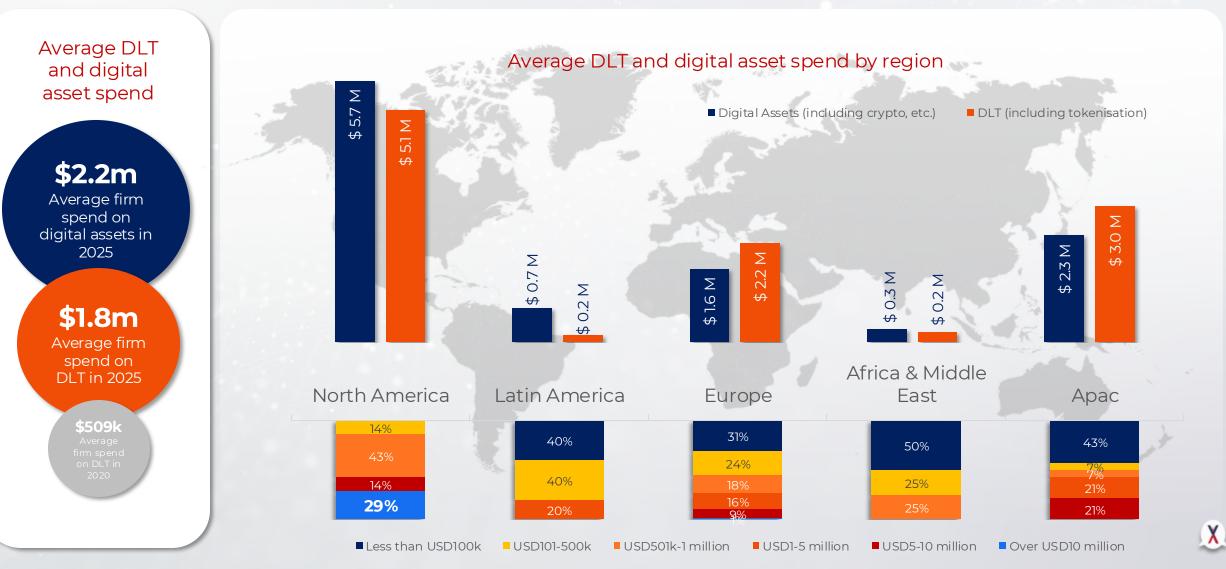
accenture

Broadridge

TAURUS

## The business case: What are DLT and digital assets for?

### How much? Digital assets cost \$2.2m per firm, but North America is outspending Europe and Asia by over 200%



DLT in the Real World

25 edition

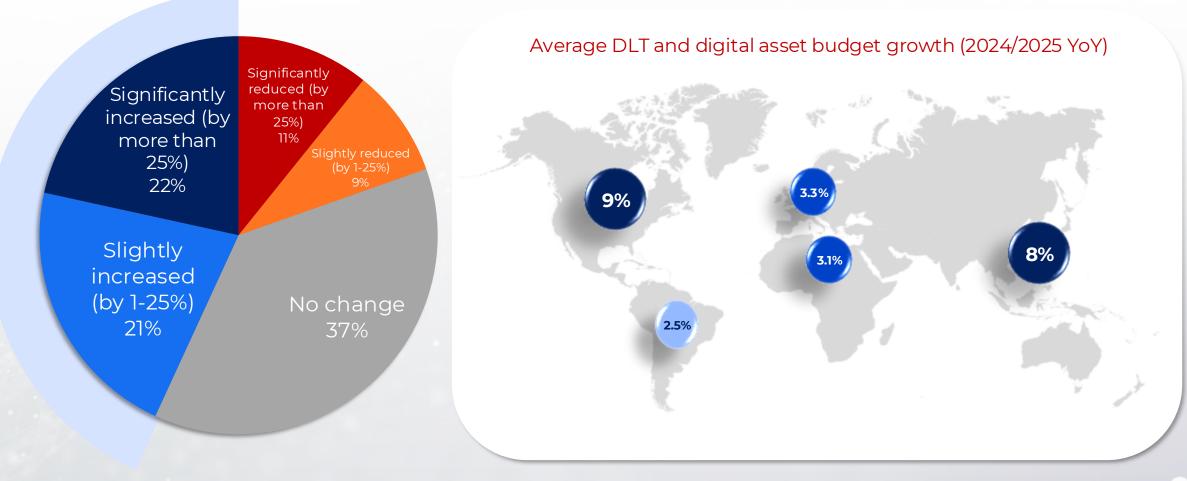
**ISS**A

accenture

Broadridge

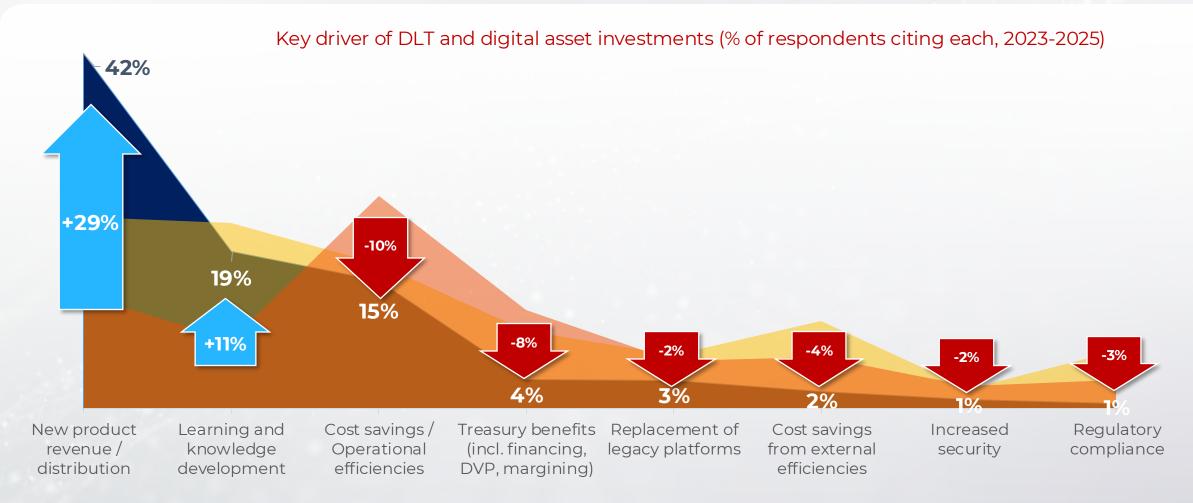
### How much? Budgets are growing by 7% per annum – but speeds are different





# Why? DLT and digital assets have to pay for themselves in revenues



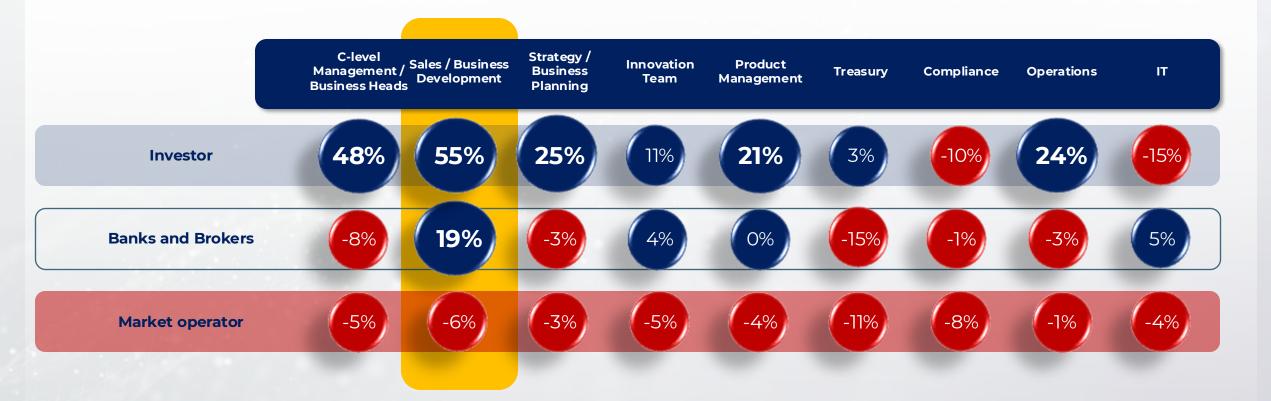


2024 2025

# Who? DLT and digital asset initiatives are increasingly led by sales and the buy-side

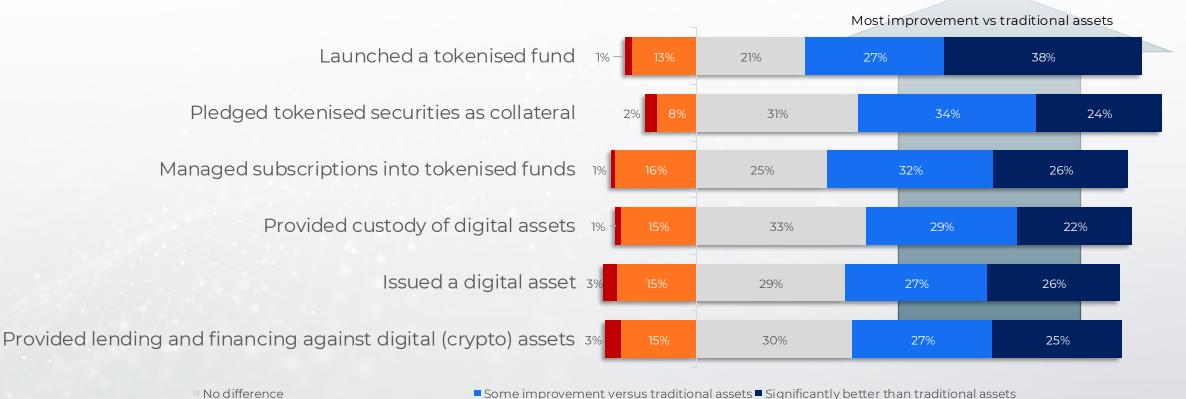


% change in staff engagement on DLT and digital assets in 2024/2025



### Performance? Up to two-thirds of firms find DLT / digital assets to be better than traditional ones

Where you have direct experience, how do digital assets compare with traditional assets in each use case?



No difference

Slightly worse than traditional assets

■ Significantly worse than traditional assets

Real World

e ValueExch

25 edition

**ISSA** 

accenture

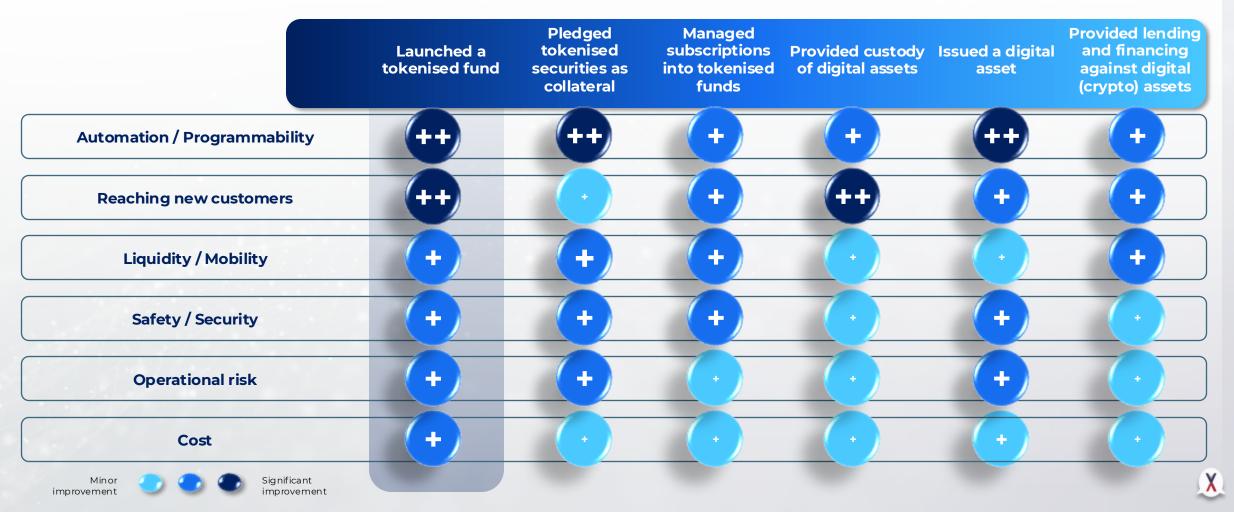
**Broadridge** 

TAURUS

### Performance? Fund tokenization and programmability – but positive in all criteria vs traditional assets



Average Net Score of each activity by its benefits: Digital assets vs traditional ssets



### Why not? Liquidity has come to the forefront of the industry agenda



**ISS**A accenture 🔀 Broadridge TAURUS

Top 3 issues with DLT and digital assets per year (% of respondents blocked by each obstacle)

	2020	2021	2022	2023	2024	2025
#1	Internal prioritisation of resources (vs other projects)	Lack of skilled blockchain expertise	Internal prioritisation of resources (vs other projects)	Lack of compelling business case / ROI (24%)	Lack of compelling business case / ROI (37%)	Limited liquidity of securities tokenised securities (32%)
#2	Legal / Regulatory constraints	Internal prioritisation of resources (vs other projects)	Legal / Regulatory constraints	Internal prioritisation of resources (vs other projects) (23%)	Limited liquidity of securities tokenised securities (27%)	Lack of compelling business case / ROI (31%)
#3	Limitations of DLT technology	Legal / Regulatory constraints	Building an ecosystem around our solution	Limited liquidity of securities tokenised securities (18%)	Legal certainty of digital assets/ contract negotiation (24%)	Legal certainty of digital assets/ contract negotiation (28%)



# Why not? Building that liquidity has risen to be the #1 challenge

Key challenges and obstacles to DLT / dig	gital asset pro	jects (% of responde	nts citing each)
Limited liquidity of tokenised securities (including secondary market, financing, etc.)	33%	59%	% 8%
Lack of compelling business case / ROI	31%	44%	24%
Contract negotiation and legal certainty around status of digital assets	28%	56%	17%
Lack of viable cash leg to support transactions	26%	52%	22%
Clarity on accounting / balance sheet treatment	22%	47%	31%
Getting other firms to join the same network	20%	64%	16%
(In)eligibility of digital / tokenised assets as collateral	19%	56%	26%
Integration into Legacy IT Systems	13%	69%	17%
Privacy / Security concerns	11%	53%	36%
Limited cost efficiencies vs other technologies	6%	60%	34%
3rd party provider dependencies (including scalability issues and vendor-risk)	<mark>4%</mark>	71%	25%
Technology and performance issues with DLT platforms	% 489	%	52%

### When? DLT and digital assets have to deliver quickly

DLT in the Real World **ISS**A 25 edition accenture Broadridge X the ValueExchange TAURUS

X

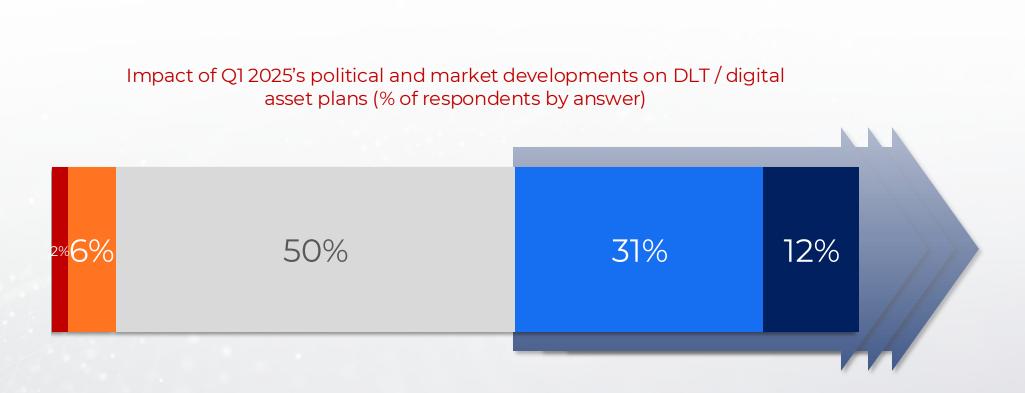
Expected time-frame for return on project investment



l year 2 years 3 years 4 years 5 years

# Market conditions are accelerating progress for 44% – not holding it up





Significantly negative impact Negative impact No impact Positive impact Significantly positive impact

## 

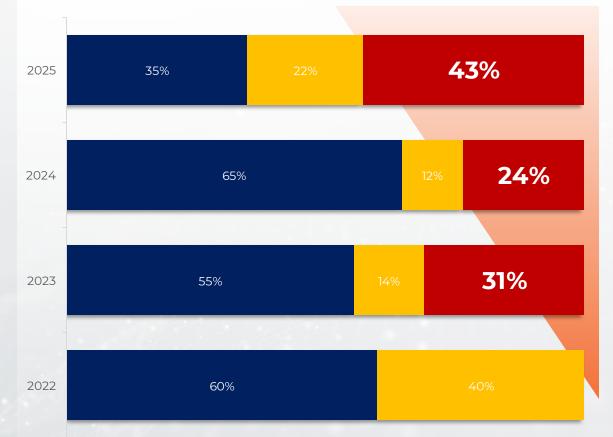
# DLT and digital assets projects

### **Network? Permissioned chains are mainstream** now for 43% of firms

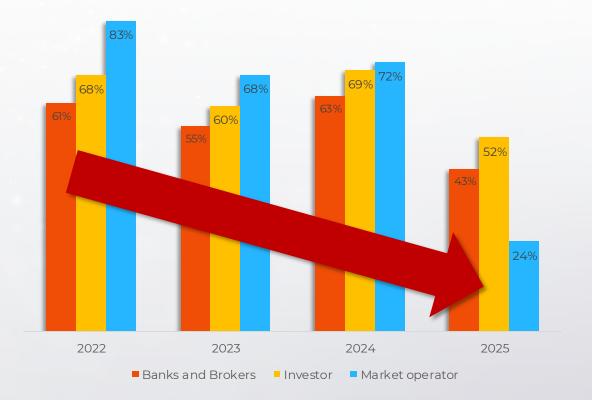


accenture Broadridge TAURUS

Planned blockchain type for projects in 2025



#### Use of Private blockchains by segment (% of respondents from 2022 to 2025)



Private blockchain

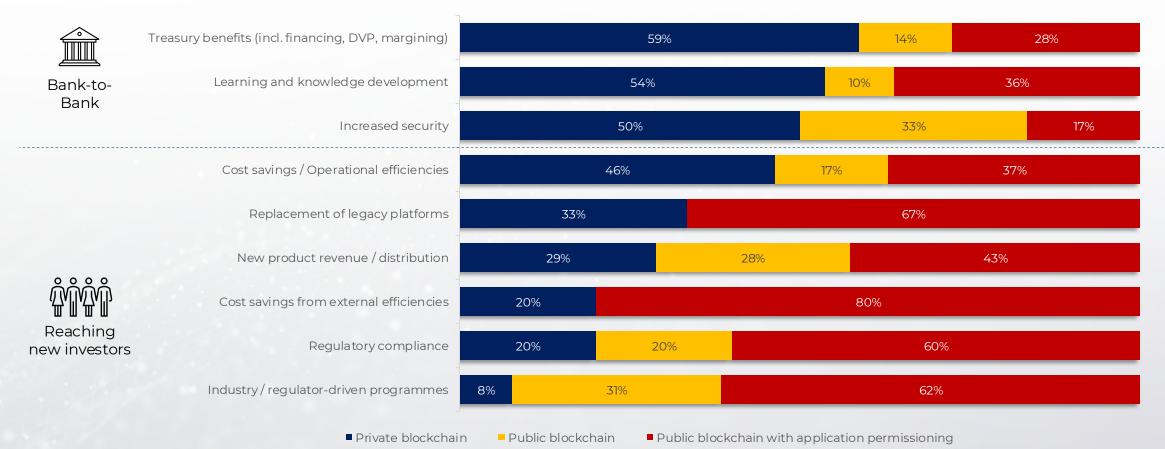
Public blockchain

Public blockchain with application permissioning

### ...but network choices still depend on the intended benefit



#### Planned blockchain type for projects in 2025 (by project driver)



### Cash leg: each segment has their own core drivers – and their own preferences

Legal clarity

(including

settlement

finality)

Acceptability

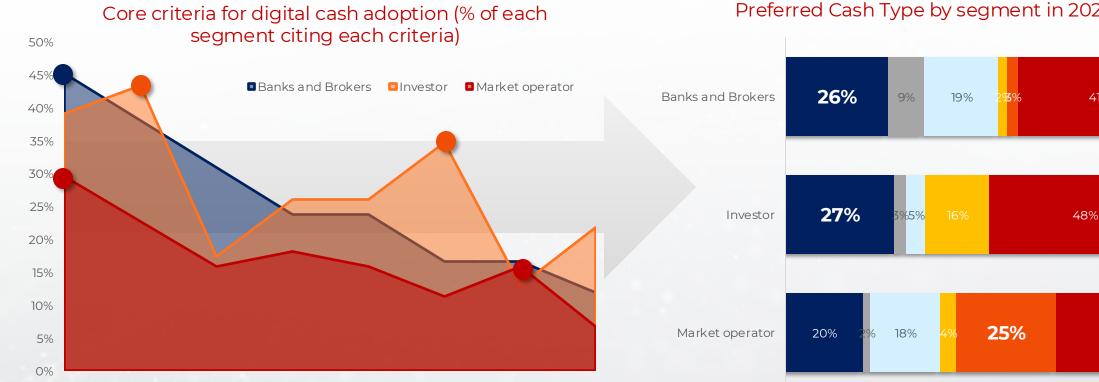
(by

counterparties) treatment

Balance

sheet





Requirement

for pre-

funding (or

not)

Yield

generation

Connectivity Transparency

structure and

reserves)

to legacy

systems

(reporting on Programmab

ility

#### Preferred Cash Type by segment in 2025

■ Bank-issued stablecoin (Commercial cash) ■ Internal stablecoin

Tokenised cash on account

Tokenised Money Market Funds

Tokenised payment system

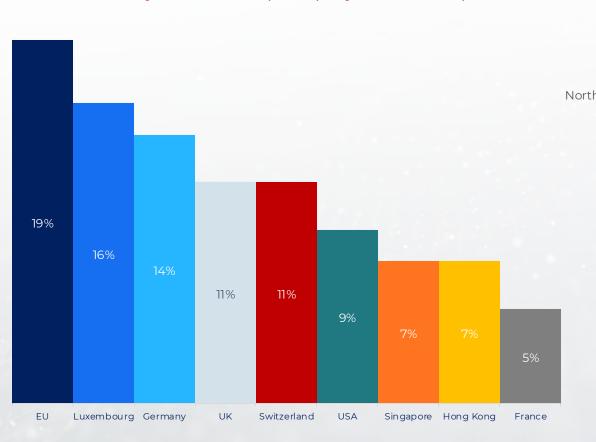
Central Bank cash (CBDC)

31%

### Jurisdiction: 25% of all projects are based in EU and Luxembourg

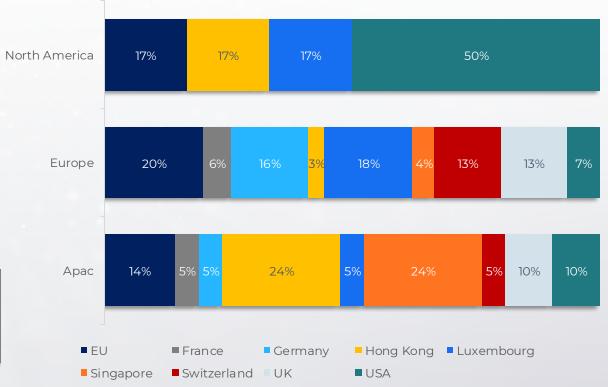


accenture 🔀 Broadridge TAURUS



DLT jurisdictions (% of projects in 2025)

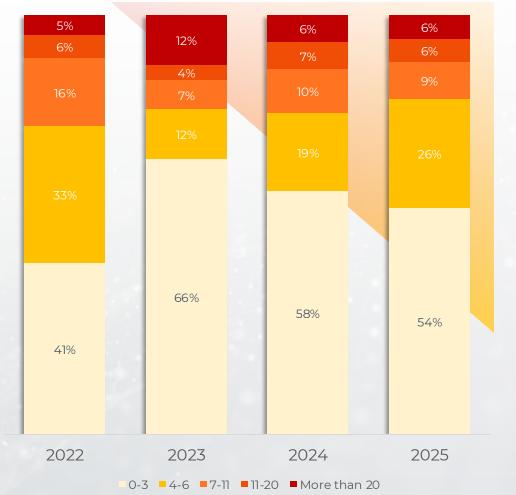
#### DLT jurisdictions (% of projects by home location of firms)



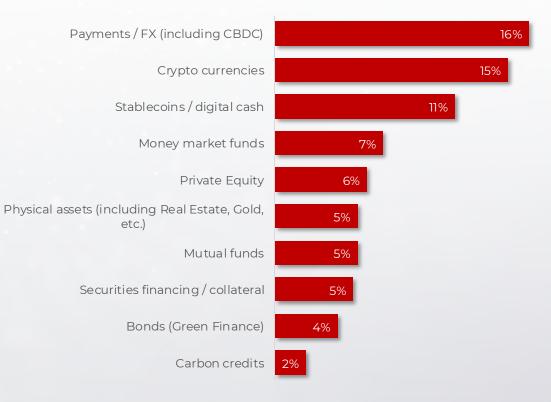
# Ecosystem sizes: Liquidity is settling around a core number of venues



Average project consortium size (% of respondents citing each consortium size)



#### % of respondents working on projects with more than 20 ecosystem members





# Thank you!

### <u>thevalueexchange.co</u> $\rightarrow$

This report has been prepared by The VX (Canada) Ltd. and is provided for information purposes only.

The information contained herein has been compiled from sources believed to be reliable, but, although all reasonable care has been taken to ensure that the information contained herein is not untrue or misleading, we make no representation that it is accurate or complete and it should not be relied upon as such. All opinions and estimates included herein constitute our judgment as at the date of this report and are subject to change without notice.

Unless we provide express prior written consent, no part of this report should be reproduced or distributed. We do not accept any liability if this report is used for an alternative purpose from which it is intended, nor to any third party in respect of this report.

This document must not be considered as an offer to sell or a solicitation of an offer to buy any product, security or service.



## The ValueExchange



#### Empowering change-makers in the capital markets with expert-backed, statistical insights on the case for transformation

#### Leveraging our...

#### Hands-on experience

Over 25 years of practitioner experience in securities and capital markets

#### **Expert community**

An active and engaged community of industry leaders and changemakers across the globe

#### **Unique industry data**

Over five years of in-depth data on how and where the world is transforming its investment operations

HKEX SAPHYRE
asifmas afme/ accenture
🔀 Broadridge 🛛 ACSA' 🕅 ASX citi
CALASTONE >> BNY MELLON CHANCE
Computershare
DCV: DTCC HQLAX CASLA State
FIS LSSA International Securities ISLA
Nasdaq InteractiveBrokers JSE
BC Digital Asset Standard Standard Standard
QUARTZ Proxymity FNALITY
OCLS 🛃 BNP PARIBAS

#### ... to empower changemakers with:

#### CX NCIERGE Concierge

Our personalized service to help you get the answers you need



#### **Measure Impact**

Specialist benchmarking insights to track the economic impact of your transformation in dollars and cents



Collaborative, industry-wide campaigns



### **Thought leadership**

Tailored whitepapers, factsheets and webinars to help you make your case for transformation